





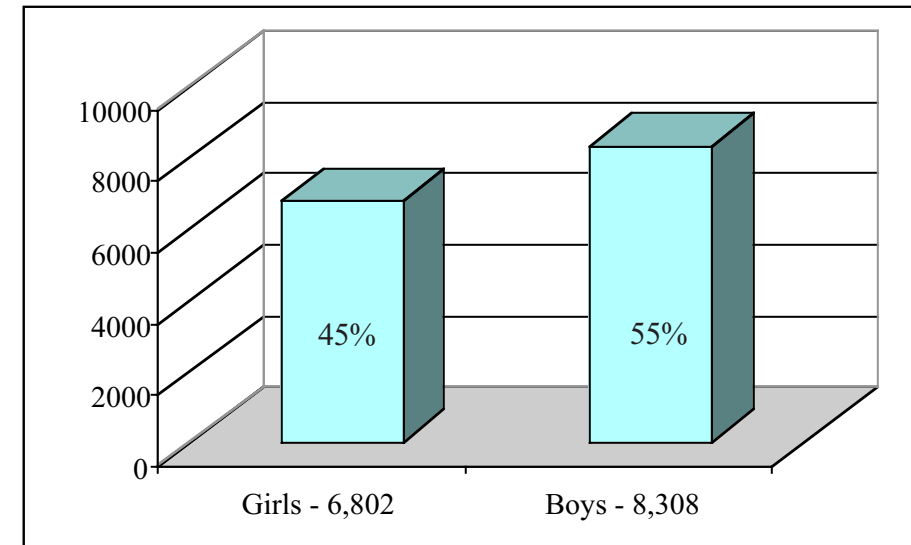
**OFFICE  
 OF  
 YOUTH  
 SERVICES**

**2002 Annual Report**

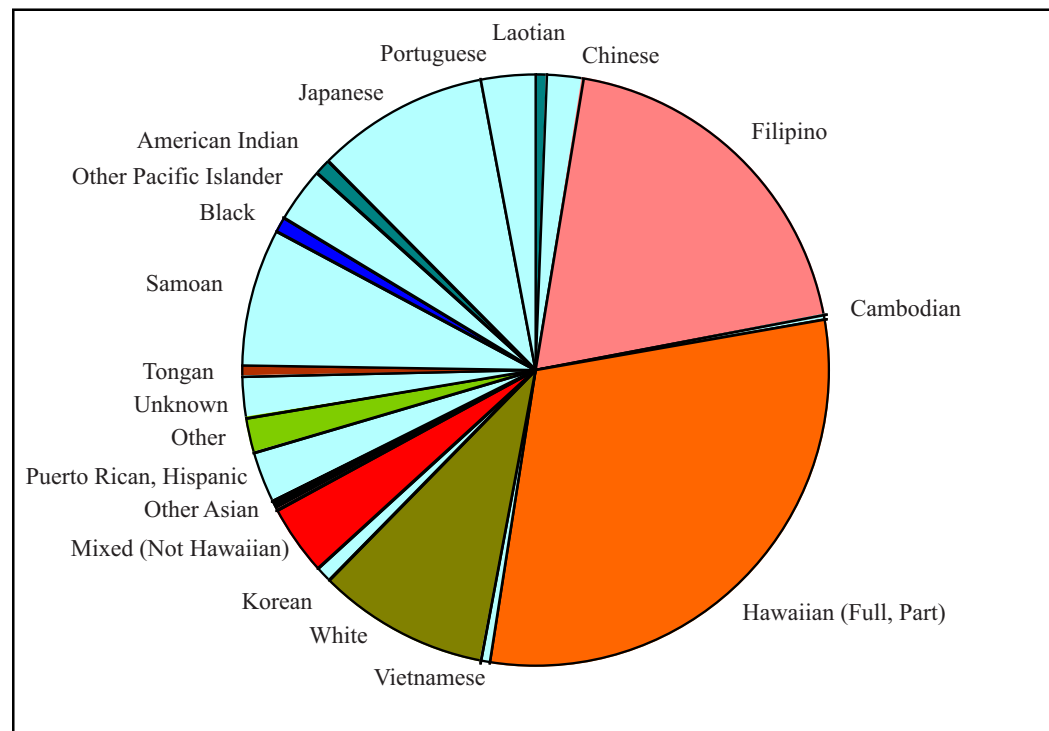
| PROVIDERS AND SERVICE BY ISLAND |  |   |
|---------------------------------|--|---|
| ISLAND                          | PROVIDER   | SERVICE   |
| Hawaii                          | Boys and Girls Club of Hawaii                        | Youth Service Center  |
| Hawaii                          | Child and Family Services – West Hawaii              | Community-Based Residential Services  |
| Hawaii                          | County of Hawaii                                     | <ul style="list-style-type: none"> <li>Continued to facilitate and coordinate the comprehensive strategic planning process to reduce serious, violent and chronic juvenile delinquency through a multi-faced, coordinated approach</li> <li>Hawaii County Teen Drug Court Program</li> <li>Established, maintained, and coordinated an inter-agency information sharing program.</li> </ul> |
| Hawaii                          | Department of Education<br>Lanakila Learning Center  | Alternative Learning Center   |
| Hawaii                          | Family Support Services of West Hawaii               | Youth Service Centers   |
| Hawaii                          | Hawaii County Police Department East Hawaii          | Youth Gang Response System (YGRS)   |
| Hawaii                          | Hawaii County Police Department West Hawaii          | Youth Gang Response System (YGRS)   |
| Hawaii                          | The Salvation Army –<br>Family Intervention Services | Community-Based Residential Services  |
| Hawaii                          | The Salvation Army –<br>Family Intervention Services | Adolescent Diversion (Ho'okala)   |
| Hawaii                          | University of Hawaii – Hilo                          | To document the graduated sanctions of the County of Hawaii   |
| Kauai                           | Boys and Girls Club of Hawaii                        | Youth Service Center  |
| Kauai                           | County of Kauai                                      | <ul style="list-style-type: none"> <li>Continued development of a 5-year plan to reduce juvenile justice crime in the county.</li> <li>Continued support for the Teen court program</li> </ul>  |
| Kauai                           | Hale 'Opio, Inc.                                     | Adolescent Diversion (Ho'okala)   |
| Kauai                           | Hale 'Opio, Inc.                                     | Community-Based Residential Services  |
| Kauai                           | Kauai County Police Department                       | Youth Gang Response System (YGRS)   |
| Maui,<br>Molokai,<br>Lanai      | Maui County Police Department                        | Safe and Drug Free Schools Law Enforcement<br>Education Partnership Program   |
| Maui                            | County of Maui                                       | <ul style="list-style-type: none"> <li>Intervention services - Positive Outreach Interventions (P.O.I.).</li> </ul>   |
| Maui                            | Hui Malama Learning Center                           | Youth Service Center  |
| Maui                            | Kihei Youth Center                                   | Youth Service Center  |
| Maui                            | Maui County Police Department                        | Youth Gang Response System (YGRS)   |
| Maui                            | The Maui Farm, Inc.                                  | Community-Based Residential Services  |
| Maui                            | Maui Youth and Family Services                       | Community-Based Residential Services  |
| Maui                            | Paia Youth and Cultural Center                       | Youth Service Center  |
| Maui,<br>Lanai                  | Maui Youth and Family Services                       | Youth Service Center  |
| Maui,<br>Molokai,<br>Lanai      | Maui Youth and Family Services                       | Adolescent Diversion (Ho'okala)   |
| Molokai                         | Molokai Community Services Council                   | Youth Service Center  |

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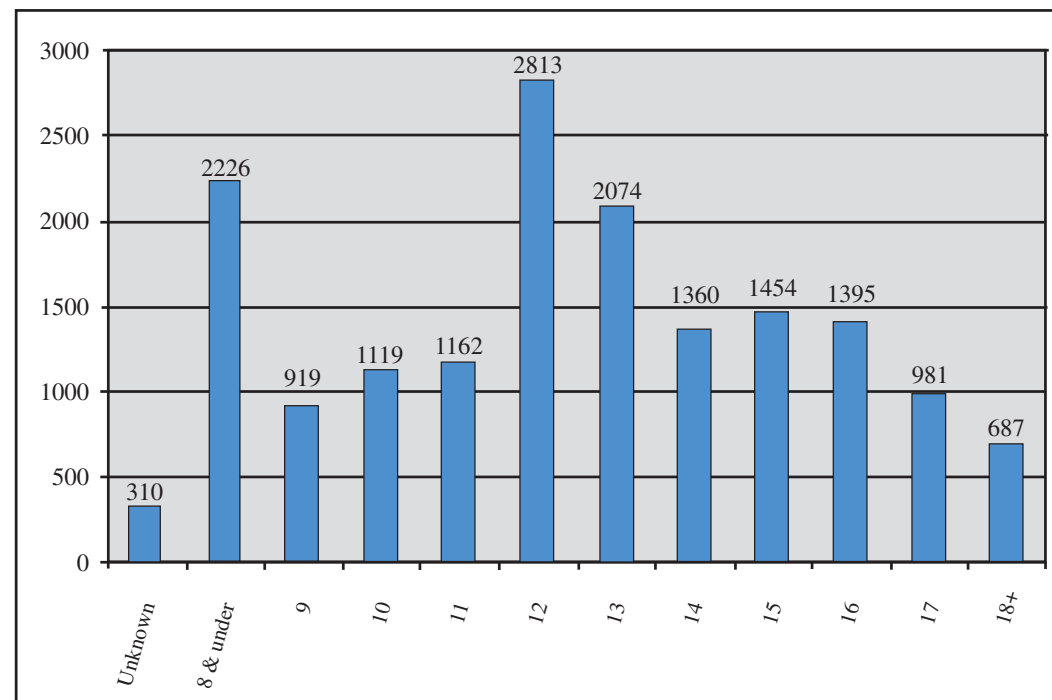
**SEX OF PROGRAM PARTICIPANTS**



**ETHNICITIES OF PROGRAM PARTICIPANTS**



**NUMBER OF PROGRAM PARTICIPANTS BY AGE**



**Executive Director's Message** ..... 1

**Executive Summary** ..... 2-3

**Continuum of Services** ..... 4-11

- Youth Service Centers (YSC) ..... 4-5
- Youth Gang Response System (YGRS) ..... 5
- Adolescent Diversion Program (Ho`okala) ..... 6
- Non-Residential and In-Community Services ..... 6-7
- Community-Based Residential Services ..... 7
- Hawaii Youth Correctional Facility (HYCF) ..... 7-11

**Federal Grant Programs** ..... 12-13

- U. S. Department of Justice, Office of Juvenile Justice and Delinquency Prevention (OJJDP) ..... 12-13
  - Title II, Formula Grants Program ..... 12
  - Title II-Part E, State Challenge Activity Program ..... 12
  - Title V, Incentive Grants for Local Delinquency Prevention Programs ..... 12
  - Juvenile Accountability Incentive Block Grant (JAIBG) ..... 13
- U.S. Department of Education ..... 13
- U.S. Department of Health and Human Services ..... 13

**Initiatives** ..... 14-17

- New Initiatives ..... 14-15
- Ongoing Initiatives ..... 15-17

**Charts/Graphs**

- FY 2002 Budget by Service Type ..... 3
- Continuum of Youth Services For At-Risk Youth ..... 4

**Hawaii Youth Correctional Facility (HYCF) Graphs**

- Total Commitments by Circuit and Gender ..... 9
- Age of New Commitments ..... 10
- Ethnicity of New Commitments ..... 10

**Appendix A** ..... 18-19

- Ethnicity, Age, and Gender of Participants in Prevention, Diversion, and Intervention Programs

**Appendix B** ..... 20-21

- Providers and Services by Island



### **Hawaii Girls Project**

An ongoing initiative of the Juvenile Justice State Advisory Council and the OYS, the Hawaii Girls Project seeks to increase programs and services that are gender-specific and address the needs of adolescent girls. In FY 2002, the Hawaii Girls Project engaged in a planning process to chart the committee's future initiatives and coordinated quarterly gender-specific events for girls on Oahu. In addition, a procurement process was initiated to provide technical assistance to the OYS Youth Service Centers for the implementation or enhancement of gender-specific programs for girls.

### **Effective Cognitive Interventions**

In 1998, the OYS initiated a coordinated effort to introduce and support the implementation of Cognitive Restructuring as a rehabilitation program to be used by agencies that work with youth offenders. During October 2000, the OYS sponsored a series of workshops for various youth service providers and others who work with incarcerated youth and adults to expand the number of facilitators of Cognitive Change groups within the state.

In 2001, the OYS also coordinated a 3-day training for youth correctional officers in Cognitive Reflections. The focus of Cognitive Reflection is to encourage youth offenders to reflect on and contemplate their thinking patterns to see the relationship between thoughts, feelings, and behavior. Cognitive Reflection complements the objectives and accomplishments of the Cognitive Restructuring Program.

- Cognitive Programs
- Effective and Research-based Practices
- Gender-specific Services
- Academic Achievement
- Crisis Prevention
- Career Development
- Assessment Strategies

Below is a description of some training activities the OYS supported during the year.

**Comprehensive Strategy for Chronic, Violent, and Serious Juvenile Offenders**

The OYS encouraged each of the counties across the state to engage in a comprehensive planning process to enable communities to assess current issues and challenges they face with their at-risk youth population as well as identifying needed resources to effectively address these issues. The County of Hawaii was the first county to engage in this planning process. A planning group of over 100 participants was created through coordinated efforts between the Hawaii County Office of the Prosecuting Attorney, Mayor Harry Kim, multiple agencies from around the island, and the OYS. In the summer of 2002, the planning group presented “Youth Builders” which is a comprehensive strategic plan outlining prevalent risk factors facing Hawaii’s youth. This plan also identifies guiding principles to be used in order to ensure “Every Youth in Hawaii County will be a Responsible, Healthy, and Caring Community Member.” In order to successfully achieve the goals created in the comprehensive strategic plan, the County of Hawaii used data collected to seek grant money and networks with agencies and organizations within the County who are interested in forming partnerships with the Youth Builders planning group. The County of Hawaii plans to achieve its desired outcomes over a five-year period.

**Outcomes Management**

In 1999, the OYS first incorporated a system of tracking youth and evaluating services based on an outcomes framework to increase accountability, to assist recipients of federal funds to comply with mandates, and to enhance service delivery for at-risk youth in general. Skill-building opportunities, strategic planning, and results and learning sessions provided continued implementation, support, reflection, and program adjustments for contracted agencies. An additional focus during FY 2002 was the application of the outcomes framework to the Program Development Office (PDO) of the OYS. Technical assistance was provided to engage the PDO in developing measures of success for the PDO as well as the contracted programs. Measures of success are being utilized in the strategic planning process being undertaken by the PDO.

**Youth Level of Service/Case Management Inventory (YLS/CMI)**

In FY 2002, the OYS coordinated and sponsored various technical assistance and training sessions on Oahu and Maui on the YLS/CMI, a needs and risk assessment instrument for juvenile offenders. The YLS/CMI provides a structured, objective assessment of a youth’s risk to recidivate and identifies areas in which services may be needed. The YLS/CMI combines both risk and needs assessments into a single instrument, in addition to being a casemanagement tool.

The Office of Youth Services (OYS) remains steadfast in its commitment to the youth of Hawaii. Providing an effective continuum of services for at-risk youth remains at the core of the OYS mission.

Many of Hawaii’s youth are faced with risk factors that negatively influence their lives. To address this situation, the OYS believes the community plays a critical role in assuring that our youth are provided with meaningful opportunities to promote their positive development and increased resiliency. There are many in our community - whether they be a skilled and caring staff person, a supportive volunteer, mentor, or a dedicated foster parent - who have stepped up to this challenge. We are encouraged by their efforts. We know that together there is so much more we can do to improve the likelihood that our youth will lead successful lives.

The following report provides a summary of services, collaborations, and activities of the OYS during the Fiscal Year 2002 (July 1, 2001 - June 30, 2002). We look forward to continued partnerships with our community agencies and invite you to join us as we strive to help our youth develop their fullest potentials.

Bert Y. Matsuoka  
Executive Director

The Office of Youth Services (OYS) was established by the Hawaii State Legislature in 1989 and is administratively attached to the Department of Human Services (DHS). The OYS was established to coordinate the delivery of services, provide a continuum of programs, and establish a clear sense of responsibility and accountability for youth services in the State of Hawaii. The OYS is tasked with providing a wide range of services statewide to benefit Hawaii's youth, especially those who are at risk. While a core responsibility is to manage and operate the Hawaii Youth Correctional Facility (HYCF), the OYS places great emphasis on providing and supporting "front end" services in prevention, diversion, and intervention in order to prevent delinquency and reduce recidivism. The age and ethnicity of program participants contracted by the OYS are shown in Appendix A.

Below are some notable highlights of the OYS during FY 2002.

- **Comprehensive Strategy for Chronic, Violent, and Serious Juvenile Offenders**  
The OYS has encouraged each county to engage its community in a comprehensive planning process. The County of Hawaii became the first county in Hawaii to develop a comprehensive strategic plan entitled "Youth Builders" which was released in the summer of 2002. The County of Hawaii plans to reach their desired goals in the next five years.
- **Grief, Trauma, and Suicide Prevention for Youth in Crisis**  
In FY 2002, the OYS co-sponsored a series of statewide workshops to educate and inform community providers on the needs of youth experiencing grief and trauma in their lives and intervention strategies to address and prevent problems.
- **Hawaii Youth Correctional Facility (HYCF) Vocational Education Program**  
Since November 2001, the HYCF Vocational Education Program has been offering pre-vocational and vocational training as well as employment counseling to youth committed to the correctional facility. The curriculum was designed to meet the basic criteria of the Department of Education so that youth will be able to receive high school credits. Research has shown that education and employment training are important factors in reducing the number of re-arrests of adjudicated youth.

**Our Vision**

*A safe, healthy, and nurturing community that values youth as productive and contributing members and provides for actualization of their highest potential.*

**Our Mission**

*To develop and enhance an effective continuum of services for Hawaii's at-risk youth.*

**Responding to Cultural Clashes: Working with Hawaii's Youth and Expanding Approaches to Hawaii's Juvenile Justice System**

The OYS hosted a conference on Disproportionate Minority Confinement (DMC) on August 30, 2001 at the Hilton Hawaiian Village. The purpose of the conference was to raise awareness about the issue of overrepresentation of ethnic minority youth in Hawaii's juvenile justice system. The conference featured a youth panel "Youth Perspectives on the DMC Issue," workshops on the three ethnic groups that are over represented in Hawaii – Hawaiian/part-Hawaiian, Samoan and Filipino – and sessions on the need for systematic approaches to address overrepresentation of these ethnic groups.

**Bridging Cultures for Successful Partnerships, A Lei of Best Practices**

The OYS hosted the Coalition for Juvenile Justice's Western Region Training Conference on July 19-22, 2001. Hawaii's Juvenile Justice State Advisory Council (JJSAC) is a member of the Coalition for Juvenile Justice (CJJ) which serves as the voice for State Advisory Councils nationwide on issues addressing juvenile delinquency and prevention. Over 100 individuals from western States and the Pacific Trust Territories in the Pacific attended the conference and were provided with ideas and information on how to address juvenile delinquency in their communities.

**The Hawaii Youth Correctional Facility (HYCF) Vocational Education Program**

Since its inception in November 2001, the HYCF Vocational Education Program has been offering pre-vocational and vocational training as well as employment counseling to youth committed to the correctional facility. HYCF offers training in a variety of different areas such as food service, auto repair, aquaculture, and office administration and technology. The curriculum was developed by the HYCF vocational trainers guided by instructors from the Employment Training Center of the University of Hawaii Community Colleges. The curriculum was designed to meet the basic criteria of the Department of Education so that the youth will be able to receive school credit. Counselors at HYCF will develop a transition plan for each youth that includes further education or employment opportunities. The goal of the HYCF vocational training program is to help youth develop the beliefs, attitudes, and basic job seeking and job maintenance skills that will help the youth make a successful transition back into community.

**ONGOING INITIATIVES**

**Training and Technical Assistance**

The OYS provides training and technical assistance to providers statewide to assist them with the implementation and enhancement of programs and strategies that promote positive youth development and contribute to a more efficient delivery of services for youth at risk.

Specific training topics for fiscal year 2002 included:

- Outcomes Management
- Mentoring Programs



The OYS initiatives support the office's vision and mission for the youth of Hawaii by planning and facilitating activities to enhance the capacity of those who work directly with youth to effectively address service requirements and achieve desired outcomes for youth at risk.

**NEW INITIATIVES**

**Grief, Trauma, and Suicide Prevention for Youth in Crisis**

The OYS partnered with the Outreach for Grieving Youth Alliance (OGYA), Queen Liliuokalani Children's Center (QLCC), Department of Education (DOE), Alu Like, The Hawaii Mentoring Initiative (HMI) and Kauai Hospice to sponsor a series of statewide workshops to educate and inform community providers on the needs of youth experiencing grief and trauma in their lives and intervention strategies to address and prevent problems. An ongoing open committee has been established to help assess the needs of individual communities in order to plan further training and support for those working with grieving youth in various settings such as schools, youth centers, residential programs, and youth agencies.

**Best Practices for Mentoring Programs**

The OYS initiated collaborative efforts with the Hawaii Mentoring Initiative (HMI) and Hawaii Intergenerational Network (HIN) to hold joint conferences to further promote the implementation of successful mentoring strategies in Hawaii. On August 14 – 17, 2001, "Youth Mentoring: Lessons and Challenges" and "Bridging Cultures for Intergenerational Collaborations" brought together nationally recognized experts and local practitioners to explore and identify effective program characteristics. Keynote presentations and workshops provided an overview of the strategies and techniques used to set up and maintain effective mentoring and intergenerational programs.

In September 2001, the OYS and HMI combined their resources to bring consultants from The Mentoring Institute (TMI) to Hawaii to provide technical assistance to enhance the basic foundation of and strengthen the support network for mentoring programs on Oahu, Maui, and the Big Island. TMI provided valuable direction and support in critical components of designing and implementing effective mentoring programs and a framework to ensure success in serving and supporting those agencies implementing mentoring programs. Additionally, TMI developed a Customized Program Management Manual and provided educational training, including how to use the manual as a fundamental resource in all stages of the development and ongoing implementation of a mentoring program for providers.

**The OYS Youth Service Center (YSC) Forum**

The OYS directly facilitated a YSC Forum which was held at Leeward YMCA on October 2, 2001. The purpose of the Forum was to bring YSC providers together to share ideas about the delivery of services. Statewide program providers discussed areas of need for technical assistance and ideas and suggestions to enhance their efforts to improve the lives of youth.



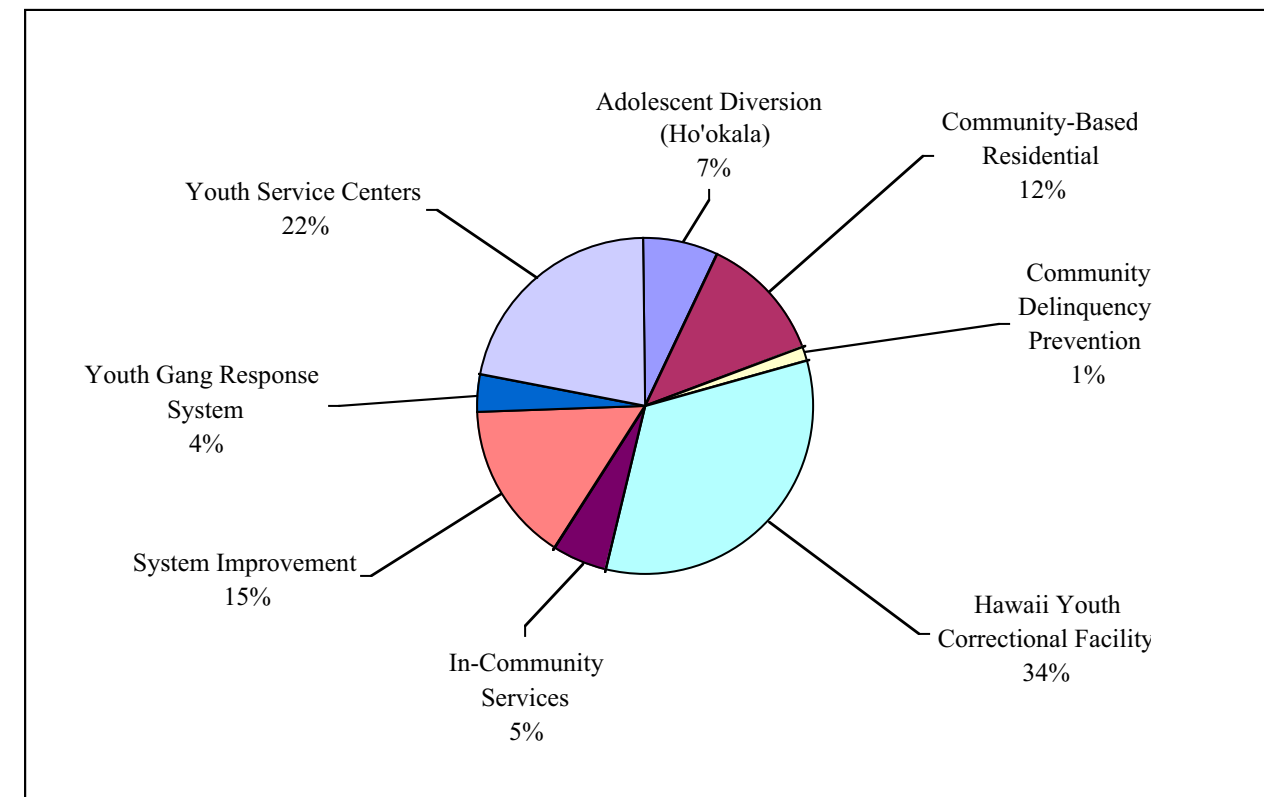
**SOURCES OF FUNDING**

The OYS administered \$7,142,033 in Federal funds and \$10,360,775 in State funds for a total of \$17,502,808 to provide services for youth in Hawaii in FY 2002. Of this total, \$13,419,252 was for direct services and programs. The remainder of the funds were used for administrative services and other non-direct service initiatives.

Funds were allocated for the following direct services and programs:

|                                    |                     |
|------------------------------------|---------------------|
| Adolescent Diversion (Ho'okala)    | \$980,327           |
| Community-Based Residential        | \$1,610,280         |
| Community Delinquency Prevention   | \$174,000           |
| Hawaii Youth Correctional Facility | \$4,422,646         |
| In-Community Services              | \$700,000           |
| System Improvement                 | \$2,058,633         |
| Youth Gang Response System         | \$517,468           |
| Youth Service Centers              | <u>\$2,955,898</u>  |
| <b>Total</b>                       | <b>\$13,419,252</b> |

**FY 2002 BUDGET BY SERVICE TYPE**



# 2002 Annual Report

## CONTINUUM OF SERVICES



The following narratives provide brief descriptions of programs and services through contracts the OYS has developed with provider agencies during FY 2002 (Appendix B shows the providers and services by island). The OYS is also responsible for the operation of HYCF.

| CONTINUUM OF YOUTH SERVICES FOR AT-RISK YOUTH |                          |                                      |                        |                                  |                       |  |            |
|---|--------------------------|--------------------------------------|------------------------|----------------------------------|-----------------------|--|------------|
| Problem Behavior                              |                          | Non-Criminal Misbehavior             |                        | Delinquency                      |                       | Serious, Violent, or Chronic Offending |            |
| PREVENTING YOUTH FROM BECOMING DELINQUENT     |                          |                                      |                        | JUVENILE JUSTICE SYSTEM RESPONSE |                       |  |            |
| Service Area                                  | Prevention for All Youth | Early Intervention for Youth At Risk | Immediate Intervention | Intermediate Sanctions           | Community Confinement | Institutional Confinement              | Aftercare  |
| Youth Service Center                          | ██████████               | ██████████                           |                        |                                  |                       |  |            |
| Youth Gang Response System                    | ██████████               | ██████████                           | ██████████             | ██████████                       |                       |  |            |
| Adolescent Diversion (Ho'okala)               |                          | ██████████                           | ██████████             | ██████████                       |                       |  |            |
| Community-Based Residential                   |                          |                                      |                        | ██████████                       | ██████████            | ██████████                             | ██████████ |
| In-Community Services                         |                          |                                      |                        | ██████████                       | ██████████            | ██████████                             | ██████████ |
| HYCF  |                          |                                      |                        |                                  |                       | ██████████                             |            |

### YOUTH SERVICE CENTERS

The mission of the Youth Service Centers (YSC) is to provide a central focus and coordinated effort to ensure all youth, particularly those ethnic minority groups who are over-represented in the juvenile justice system, develop competencies that foster resiliency and enable them to achieve a successful transition to young adulthood. YSC provide safe environments for youth, along with access to opportunities, experiences, and a continuum of services. YSC are designed to:

- Support positive development
- Increase protective factors
- Deter the onset or increase of non-constructive, delinquent, and dangerous behaviors

Services and activities of YSC provide youth with caring and supportive relationships, positive high expectations, and opportunities for meaningful participation. Though YSC may target youth, ages 5 through 20, at risk for violence, substance abuse, and/or criminal activity, the activities and services offered at YSC demonstrate a balance between the interests and the needs of the target population as well as the general youth population of a particular community.

Operating during after-school hours, weekends, school intercession, and holidays, YSC are contracted to provide the following core services for youth in a comprehensive manner:

# 2002 Annual Report

## FEDERAL GRANT PROGRAMS

- **Juvenile Accountability Incentive Block Grant (JAIBG)**  
 Since 1977, Congress has been appropriating JAIBG funds to assist states and units of local government in promoting greater accountability in the juvenile justice system. Accountability, for the purpose of the JAIBG is defined as assuring that as a result of their wrongdoing, juvenile offenders face individualized consequences that make them aware of and answerable for the loss, damage, or injury perpetrated upon the victim. Unless a waiver has been granted by the OJJDP, each state must allocate 75 percent of the total funds to the counties. Allocation to the counties is formula-based in accordance with the JAIBG Program Guidelines.

During FY 2002, the OYS administered \$1,979,032 of the JAIBG grant award to support initiatives on Kauai, Maui, Hawaii, and Oahu. The portion of the JAIBG funds that is designated as the State's funds were used to support a victim impact program and the statewide Juvenile Justice Information System. Additionally, JAIBG funds were used to support HYCF's development of a vocational training program for incarcerated youth.

### U.S. Department of Education

The State of Hawaii receives funds from the Safe and Drug-Free Schools and Communities Act (SDFSCA) State Grants Program funded by the U.S. Department of Education. The purpose of SDFSCA is to support local initiatives to meet the national education goal that every school in the United States will be free of drugs, violence, and unauthorized presence of firearms and alcohol. While 80 percent of Hawaii's grant is allocated to the Hawaii State Department of Education, 20 percent of the grant is designated as the Governor's Program and administered by the OYS.

During FY 2002, the OYS administered \$425,395 to extend services through youth service centers for youth who may not be served by schools, such as dropouts, runaways, truants, and youth at risk of gang involvement.

### U.S. Department of Health and Human Services

The OYS receives Title XX Block Grant funds from the U.S. Department of Health and Human Services to provide services to youth at risk and youth in need of foster care. The purpose of these funds is to increase the level of self-sufficiency for youth and prevent institutionalization. During FY 2002, the OYS administered:

- \$734,500 to provide crisis intervention, case management, case work, and child placement services for youth at risk
- \$1,372,675 to provide extended care, counseling services, family/caregiver supports, and programs and services to develop the independent living skills of youth in need of foster care

## 2002 Annual Report FEDERAL GRANT PROGRAMS

Federal grants provide important funding that enable states to improve the juvenile justice system and/or implement local programs and services for youth. In FY 2002, OYS was appropriated \$7,142,033 in federal funds for youth programs and services (organized below by the federal funding agency).

### **U.S. Department of Justice, Office of Juvenile Justice and Delinquency Prevention (OJJDP)**

In 1974, Congress enacted the Juvenile Justice and Delinquency Prevention (JJDP) Act to achieve directives aimed at improving the effectiveness of the juvenile justice system. The Hawaii Juvenile Justice State Advisory Council (JJSAC), a Governor-appointed advisory group, provides the Governor, Legislature, and the OYS with policy recommendations and oversees the administration of the OJJDP grant programs.

#### **• Title II, Formula Grants Program**

The purpose of the Formula Grants Program is to enable states to meet and maintain compliance with the four mandates of the JJDP Act, support delinquency prevention efforts, and improve the juvenile justice system. The four mandates of the JJDP Act include:

- Deinstitutionalization of Status Offenders
- Jail and Lock-up Removal
- Sight and Sound Separation
- Disproportionate Minority Confinement

In FY 2002, the OYS administered \$980,327 of the Formula Grant program to support the adolescent diversion program (Ho'okala) and other initiatives to address the issue of overrepresentation of minority youth in the juvenile justice system.

#### **• Title II-Part E, State Challenge Activity Program**

The State Challenge Activity Program provides incentives for states participating in the Formula Grants Program to develop and improve policies and programs in one or more of ten specified areas to improve their juvenile justice systems. During FY 2002, the OYS administered \$79,601 from the State Challenge Activity Program. These funds were used to:

- Continue the Hawaii Girls Project
- Provide learning opportunities at the Lanakila Learning Center
- Pilot a youth mentoring project for status offenders in East Hawaii
- Identify the continuum of graduated sanctions in the County of Hawaii's juvenile justice system
- Develop an objective classification system for the County of Hawaii

#### **• Title V, Incentive Grants for Local Delinquency Prevention Programs**

The purpose of Title V is to reduce delinquency and youth violence by supporting communities in identifying, planning, and implementing local delinquency prevention programs. During FY 2002, the OYS administered \$174,000 from the Title V grant to fund two projects with the City and County of Honolulu.

## 2002 Annual Report CONTINUUM OF SERVICES

- Community-based outreach which includes assessing community needs and resources, making contact with youth at risk and their families in a defined community, and connecting them to resources/services.
- Case management system that includes a process of general intake and assessment, referral services, counseling, crisis intervention, and monitoring for at-risk youth who have been identified in need of such services.
- Positive alternative activities that promote the development of competencies in youth, specifically in social well being, knowledge, reasoning and creativity, vocational preparation, and social responsibility.
- Educational development activities that include tutoring, alternative education, and peer tutoring help those youth achieve academic competence and sustain connection to positive learning environments.
- Mentoring programs that focus on developing positive adult/youth relationships provide youth an opportunity to receive assistance with homework, be exposed to positive new experiences, and/or visit the work environment of the mentor to witness job skills useful to obtaining employment.

During FY 2002, \$2,955,898 of state and federal funds was allocated for continued funding of 13 agencies to provide YSC programs at 34 sites across the State.

### **YOUTH GANG RESPONSE SYSTEM (YGRS)**

The Youth Gang Response System (YGRS) was created by Act 189, Session Laws of Hawaii 1990, to address the problem of youth gangs through a collaborative and coordinated effort. The YGRS provides the state with a gang response program that includes government agencies working with community-based agencies to provide social and economic opportunities for youth at risk of gang involvement or who are currently involved with gangs. During FY 2002, \$517,468 was allocated to the YGRS.

Member agencies of the YGRS work together to develop and provide a combination of prevention, intervention, and suppression strategies to address the youth gang problem. The YGRS includes the following key components:

- Law Enforcement and Gang Intelligence
- Information Sharing and Collaboration
- Training and Community Development
- School and Community-based Education
- Research and Evaluation

In order to deal with the youth gang problem, the YGRS funds the following government entities to develop and implement programs that work to address principal elements of this statewide network:

- County police departments monitor and gather information on youth gangs and juvenile crime, conduct gang prevention and intervention programs, and deliver public awareness presentations about youth gangs to community groups.
- Department of Education conducts a truancy-intervention program for middle and high school students on the island of Oahu.
- University of Hawaii Social Science Research Institute generates research on juvenile crime, documents emerging trends associated with youth involved in gangs and juvenile delinquency, and evaluates the YGRS and its member agencies.
- City and County of Honolulu, Department of Parks and Recreation, provides outreach, case management, and positive alternative activities for at-risk youth in Kahuku, Waialua, and Waipahu on Oahu.
- Department of the Attorney General coordinates the Statewide Law Enforcement Gang Task Force for federal, state, and local sectors of law enforcement.

#### **ADOLESCENT DIVERSION PROGRAM (HO`OKALA)**

Ho`okala which means to “free or release” is a statewide diversion program that the Juvenile Justice State Advisory Council (JJSAC) and the OYS began in 1993 to insure that juveniles are not inappropriately secured in jails, police lock-ups, and correctional facilities. Ho`okala was implemented to insure the State’s compliance with three of four federal core requirements of the Juvenile Justice and Delinquency Prevention (JJDP) Act of 1974, as amended. The three federal mandates that Ho`okala addresses:

- Removal of juveniles from jails and lock-up facilities
- Deinstitutionalization of status offenders
- Sight and sound separation of juveniles from adult offenders

Ho`okala provides status offenders and nonviolent law violators, who are at risk of being securely confined, with 24-hour access to immediate crisis intervention, assessment services, referrals and linkages to community resources and short-term case management services. When necessary, Ho`okala provides one-to-one supervision (attendant care) for youth while they are waiting for their parents to pick them up from the diversion program. Services are aimed at reuniting youth with their families and, in cases where reunification is not feasible, providing care in the least restrictive environment. During FY 2002, \$980,327 was allocated for Ho`okala services.

#### **NON-RESIDENTIAL AND IN-COMMUNITY SERVICES**

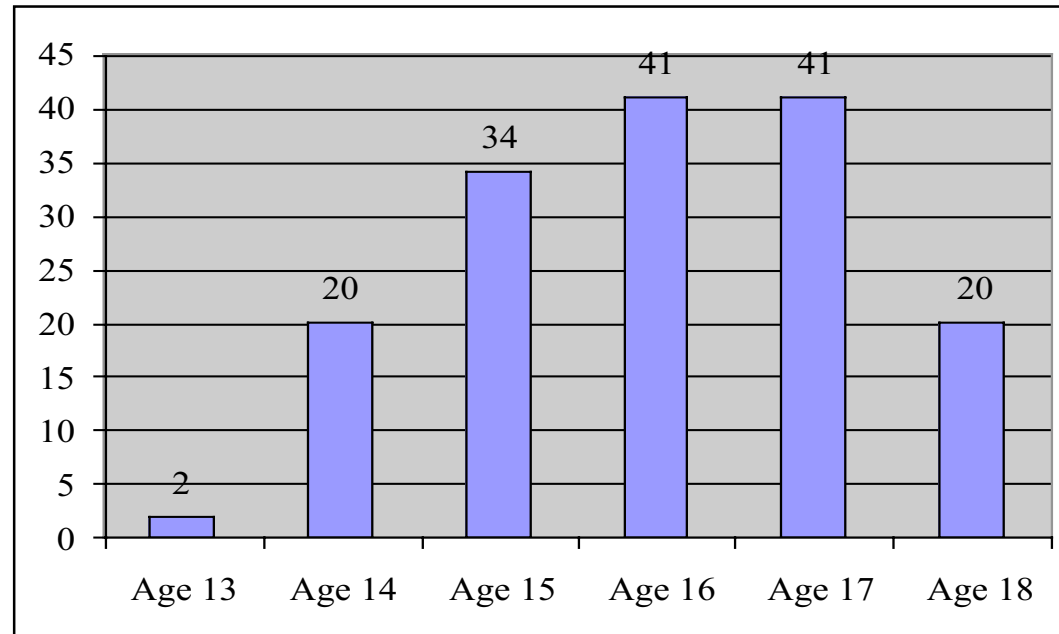
Non-residential and in-community services are programs that provide appropriate intervention and support services to youth who are experiencing behavioral, emotional, substance abuse, or adjustment problems while in the community. Youth who are in need of, and who benefit from, these services are those within or in transition from incarceration at the HYCF to the community

#### **RENOVATION AND BUILDING OF STRUCTURES**

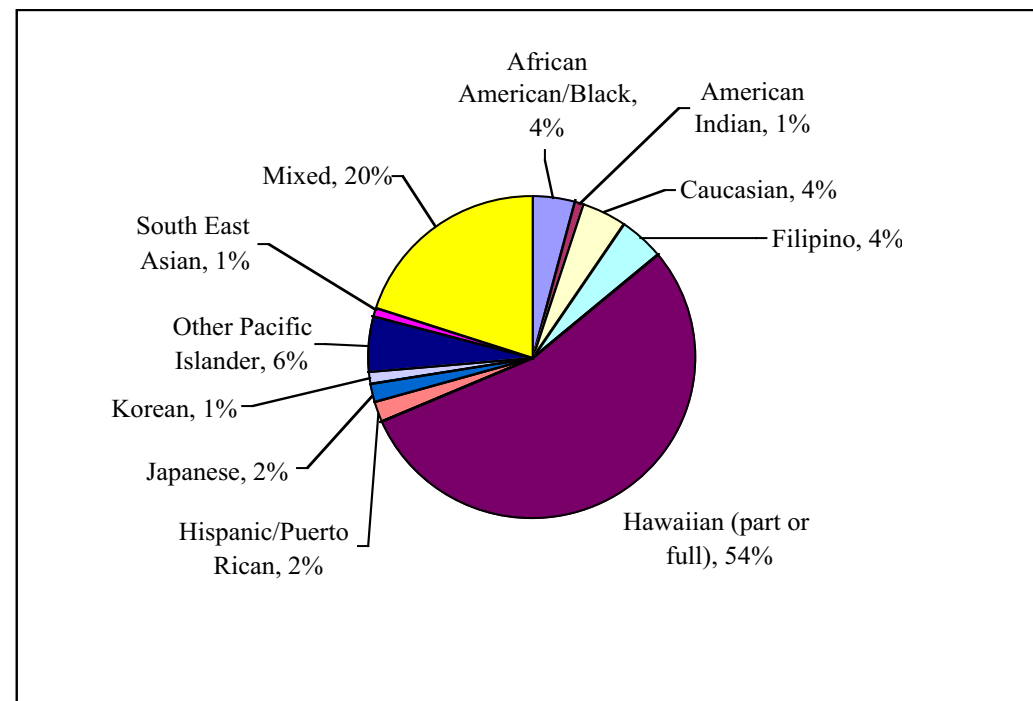
The HYCF completed capitol improvement projects (CIP) outlined in the 1991 planning document entitled Hawaii Youth Correctional Facility: Facilities and Program Study at a cost of approximately \$8.4 million. The purpose of these projects was to provide the full range of programs and services to youth committed to the HYCF and to assure that necessary facilities and infrastructure were adequate to meet the future needs of the facility. The projects are listed below:

- **Maluhia Cottage**  
The 1997 Legislature appropriated funds for various structural and interior renovations to Maluhia Cottage. The renovations to Maluhia Cottage, formerly the HYCF Superintendent’s Cottage, were completed on April 14, 2001 at a cost of \$1.2 million. The sewer and water system upgrades for Maluhia Cottage and adjacent structures were also completed on April 14, 2001 at a cost of \$1.7 million. Maluhia Cottage will accommodate a smaller group of up to 10 youth to be housed separately from the larger main offender population to provide more specialized or focused services.
- **Hookipa Cottage**  
The 1997 Legislature appropriated funds for renovations to Hookipa Cottage. The renovations were completed on August 27, 2001 at a cost of \$1.9 million. Funds were used to re-roof the entire structure and redesign and up date the interior of the building. Hookipa Cottage will also accommodate a group of up to 18 youth to be housed separately from the main offender population to provide more specialized and focused services.
- **Vocational Training/Maintenance Facility**  
The 1997 Legislature appropriated funds for building the Vocational Training/Maintenance Facility. The facility was completed on October 31, 2000 at a cost of \$3.6 million. This multi-functional facility is comprised of 2 classrooms and 4 work areas configured for small group instructions. The Department of Education vocational arts teachers and HYCF maintenance staff work collaboratively to train approximately 12-15 youth in theoretical and practical applications in various vocations. The facility is also used by the HYCF staff for daily maintenance of and repairs to HYCF buildings and equipment.
- **Hookipa Makai Cottage**  
The 1998 Legislature appropriated funds to renovate Hookipa Makai Cottage. Renovations were completed on March 26, 2000 at a cost of approximately \$680,000. Funds were used to upgrade the plumbing and electrical systems, install a new fire sprinkler system, roof a portion of the living unit, and improve the segregation units. This facility has been designated for use as a transitional program to prepare up to 20 youth for reintegration into the community.

**AGE OF NEW COMMITMENTS**



**ETHNICITY OF NEW COMMITMENTS**



and youth who may be at-risk of incarceration or further involvement in the juvenile justice system. Services provided through these programs include:

- Assessment/diagnosis
- Intensive supervision
- Individual, group, and family counseling
- Cognitive restructuring
- Anger management
- Skill development
- Independent living
- Coping and social skill building
- Self-concept development
- Alternative educational services
- Substance abuse education

Family strengthening activities are also provided as part of an overall effort to successfully maintain the youth in their families. During FY 2002, \$700,000 was allocated for non-residential and in-community services.

**COMMUNITY-BASED RESIDENTIAL SERVICES**

Institutional care for the majority of our troubled, abused, and neglected youth is not appropriate. Other less restrictive programs are often more cost effective and better suited in fostering positive change in at-risk youth. Community-based residential programs allow youth in transition a unique opportunity to experience, in a safe and nurturing environment, many challenges they will face when living within a community. The goal of residential services is to provide an environment in which youth are able to increase their resiliency and reduce their risk factors to the extent they are able to safely return to a more permanent living situation. Services are provided to assist youth by increasing their decision-making, social, and independent living skills, and by increasing their commitment to learning and education as important factors in their lives.

The OYS provides a variety of community-based residential programs for youth through a system of purchase of service contracts. Residential programs are provided on all major islands and provide an opportunity for youth to remain on their respective island near family and other community support systems. However, if there are no services available or appropriate for the youth in their respective communities, they can be placed in a residential program in other communities across the state. During FY 2002, \$1,610,280 was allocated for community-based residential services.

**HAWAII YOUTH CORRECTIONAL FACILITY (HYCF)**

The HYCF provides for the custody, care, and rehabilitation of juvenile offenders who have committed serious and/or violent law violations. Youth who do not require secure confinement at the HYCF may be placed in appropriate community programs that meet the needs of youth without jeopardizing the safety of the public. The HYCF strives to provide programs and services that will aid and prepare the youth for their reintegration into the community. The desired outcomes for adjudicated youth upon their release from the facility are as follows:

- All youth placed in the community will maintain a stable living situation
- All youth placed in the community will increase their attendance and performance in school, vocational training, and/or work
- All youth placed in the community will remain crime-free while in the community

The HYCF has on-site programs to provide youth with opportunities to increase their likelihood of success in the community. Upon entry into the HYCF, each youth is assessed to identify the youth's risk factors and to enroll the youth in appropriate programs. Programs offered at HYCF include:

- **Sex Offender Program**  
 During FY 2002, licensed therapists treated 19 youth sex offenders and victims of sex offense. In-community therapy sessions were also provided.
- **Substance Abuse Education/Prevention Program**  
 Approximately 400 youth were serviced by the Substance Abuse Education/Prevention Program. The youth were assessed for substance abuse, attended drug education sessions, and were taught life skills to prepare for reintegration back to the community.
- **Vocational Training Program**  
 The vocational training program was developed to promote good work ethics and appropriate social skills necessary for youth to gain and retain employment. The vocational training program has been integrated into the daily operations of the facility to provide work experience for youth as well as, supports the operation of the facility. During FY 2002, a total of 45 youth received Certificates of Course Completion by performing 120 hours of vocational training. The youth are able to select training in the following vocational areas:
  - Auto repair
  - Plumbing
  - Welding
  - Building maintenance
  - Carpentry
  - Animal husbandry
  - Aquaculture
  - Agriculture
  - Food services
  - Office administration and technology

**HYCF DATA**

The following charts provide information regarding incarcerated youth at the HYCF during FY 2002. This data consists of:

- Total Number of Youth in Facility
- Youth Admitted to HYCF by Commitment
- Age of New Commitments
- Ethnicity of New Commitments

A total of 294 youth were admitted to HYCF in FY 2002. The type of admissions included 158 New Commitments, 49 Parole Returns, and 87 Furlough Returns. Of the 158 New Commitments, 113 were short term commitments (youth committed to HYCF up to 365 days as a condition of probation), 19 were minority commitments (youth committed to HYCF up to 18 years old) and 26 were committed to the age of 19.

**TOTAL COMMITMENTS BY CIRCUIT AND GENDER**

