

# State Health Planning and Development Agency



## **COUNCIL MEMBERS ORIENTATION MANUAL**

"...to promote accessibility for all the people of the State to  
quality health care services at reasonable cost."  
Hawaii Revised Statutes, Section 323D-1

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# **HISTORY**

## **STATE HEALTH PLANNING AND DEVELOPMENT AGENCY**

SHPDA is the planning and development agency for Hawaii's second largest industry -- health care. The Agency's purpose is to promote accessibility for all the people of the State of Hawaii to quality health care services at a reasonable cost. The Agency has a history of over 30 years in health care planning in Hawaii.

### **Office of Comprehensive Health Planning**

In the 1960's, SHPDA was known as the *Office of Comprehensive Health Planning* and was located within the Hawaii State Department of Health. The Office coordinated statewide and local level health planning activities.

### **Comprehensive Health Planning Agency**

1974 was a benchmark year in Hawaii's health care achievements. It was the year that the Legislature passed Hawaii's Prepaid Health Care Act and also the year in which Governor Ariyoshi signed Act 209, Hawaii's first full certificate of need mandate. These two initiatives balanced Hawaii's health care development process. On the "demand" side of the health care arena, the Prepaid Health Care Act mandated employer-based health coverage for Hawaii's people. On the "supply" side was the certificate of need process which insured that the "supply" of health care development would meet the community's health needs.

### **State Health Planning and Development Agency**

In 1974, Congress enacted the National Health Planning and Development Act. Other modifications occurred over the years, some of which were in response to changing Federal requirements. In 1997, Act 336 re-defined the Agency's principal function as promoting accessibility for all the people of the State to quality health care services at reasonable cost, and streamlined the certificate of need process to be more in step with the changing health care environment.

## **SHPDA'S PLANNING PROGRAM**

At the onset, in 1974, the Legislature established SHPDA with its Statewide Health Coordinating Council (SHCC) and the Subarea Health Planning Councils (SACs). The support of citizen input to the health planning and regulatory processes was made clear in the preamble to Act 152, SLH 1976:

"SECTION 1. The legislature finds that health planning for the State is a complex area, and requires the input of persons of various interests and representing various geographical areas. The process of planning must seek to best meet the health needs of the State, as perceived by the residents of the State, who clearly, depending upon the community of residence, perceive different needs. The development of health programs, services, and facilities has largely followed the growth of the State in some areas, while other areas may not have adequate services available.

The purpose of this ACT is to ensure the pragmatic health planning of the State by providing a permanent vehicle for citizen input into the health planning process, so that the total health services plans of the State will be based on informed decision-making."

Overview of SHPDA functions:

- Administer the State health planning and cost containment activities as required by law
- Provide direction, guidance and develop the Hawaii Health Performance Plan
- Conduct the health planning activities of the State in coordination with the Subarea Councils
- Determine the statewide health needs of the State after consulting with the Statewide Council and
- Administer the state certificate of need program.

### **Our Foundation: Hawaii Health Performance Plan**

This plan is the foundation of SHPDA. Known in statute as the Health Services and Facilities Plan (HSFP), by statute it is required to:

- Address the health care needs of the State, including:
  - Inpatient Care;
  - Health Care Facilities; and
  - Special Needs.
- Depict the most economical and efficient system of care commensurate with adequate quality of care.
- Include standards for utilization of health care facilities and major medical equipment.
- Provide for the reduction or elimination of underutilized, redundant, or inappropriate health care facilities and health care services.

## **SHPDA'S VOLUNTEER BOARDS**

The State Health Planning and Development Agency has, as its core, local level and statewide councils. Throughout the Agency's 30 years, it has maintained a focus on grassroots, community health care planning and development activities. The local level councils are called Subarea Health Planning Councils (SACs) and the statewide council is the Statewide Health Coordinating Council (SHCC).

The Governor appoints members to the SHCC and SACs. Each appointment is for a four-year term unless a person is appointed to serve out the term of someone who has left before the term is expired. Persons may serve a maximum of two consecutive terms (or eight years).

Council members represent a balance of consumers, health care providers, businesses, labor and other professions.

The appointment process begins when a Governor's Message is sent to the Senate. The Senate then schedules a confirmation hearing before their recommendation is sent to the Senate Floor for approval. Once confirmed by the full Senate, appointees are sworn-in by the Governor at a formal ceremony. Terms begin July 1st and end June 30th.

### **Statewide Health Coordinating Council (SHCC)**

The SHCC's membership represents a statewide, cross section of the community.

The SHCC meets monthly or on an as-needed basis. Meetings are currently scheduled for the fourth Thursday of the month.

#### Overview of SHCC Roles and Responsibilities:

- Prepare and revise as necessary the Hawaii Health Performance Plan (H2P2). This plan serves as the foundation for all SHPDA activities;
- Advise the Agency on health planning and development activities; and
- Review and comment on certificate of need applications.

#### Standing Committees of the SHCC:

- The Certificate of Need Review Panel conducts an in-depth technical review of standard certificate applications and submits its recommendations to the SHCC.

## Subarea Health Planning Councils (SACs)

There are six Subarea Health Planning Councils (SACs). The SACs represent “grassroots” health planning at its best. These Councils develop and implement H2P2 in their communities. They are :

- Hawaii County SAC
- Tri-Isle SAC
- West Oahu SAC
- Honolulu SAC
- Windward Oahu SAC
- Kauai County SAC

### Overview of SAC Roles and Responsibilities:

Each SAC reviews, seeks public input, and makes recommendations relating to health planning for the geographical subarea it serves. Such as:

- Assessment of health status of each subarea and identification of health care needs (Health status within each community comprises mortality (death), disability, and morbidity (the presence of disease) data compared with state and national statistics.)
- Prioritization of identified needs;
- Addressing the needs as stated in H2P2;
- Advise the State Agency of their recommendation for certificate of need application in their region; and
- Perform other such functions as agreed upon by the State Agency and the subarea councils.

## Shaping the Health Care System to Meet the Future

- Health planning should articulate what the health care system should look like, identify changes needed to accomplish this vision, and use its regulatory authority to influence and encourage its realization.
- New capacity should be established in a planned and rational way.

Maryland Health Resources Planning Commission, 9/23/94

### The Role of Planning

The health system components and linkages will exist with or without health planning. However, planning carries with it the potential for improving the performance of the system.

The core of the planning process is the analysis of alternative means of moving toward identified health goals in light of specified priorities and existing constraints. The selection process will yield a variety of program packages, each one directed at one or more health problems and designed to achieve specific outcomes by combining resources oriented toward particular population groups. "Goals" and "analysis" form the core of the practical planning process.

The strength of the health care system in a state is in part based on its community planning and implementation system. This reflects the recognition that health care services are a local product, and that system redesign must be locally planned and implemented.

Community planning is needed to assure orderly change and to address issues of equity and access. Comprehensive community health planning can help improve access to necessary health care and improve the development and allocation of health resources and services based on the needs of the population.

Government and the community share the responsibility for seeing that this process for responsive planning occurs. The public interest and the state's health require the involvement of consumers, advocates, payers, and health providers in a public process that will establish community needs, set priorities, plan services, allocate resources, and monitor service delivery.

## CERTIFICATE OF NEED PROGRAM

The certificate of need process implements the Hawaii Health Performance Plan (H2P2). Its purpose is to promote access to quality health care at reasonable cost, prevent duplication of unnecessary facilities and services, and encourage the development of facilities and services where they are needed. Health providers who propose changes in their provision of care must comply with Section 323D-43, Hawaii Revised Statutes, relating to certificates of need.

As health care is a “hybrid” public utility, it is regulated by the state to ensure that providers of care are qualified, that they are financially solvent, and that there is enough “need” in their service area to provide the practice necessary to maintain good quality care.

In general, a certificate of need application is required for:

Capital expenditures over	\$4 Million
Medical equipment over	\$1 Million
Used medical equipment over	\$400,000
Certain service and bed changes	

By statute, certificate applications are required to be reviewed using the following criteria:

1. The need that the population served or to be served has for the services proposed to be offered or expanded, and the extent to which all residents of the area, and in particular the elderly, low income persons, racial and ethnic minorities, women, persons with disabilities, and other underserved groups are likely to have access to those services.
2. In the case of a reduction, elimination or relocation of a facility or service: a. the need that the population presently served has for the service; b. the extent to which that need will be met adequately by the proposed relocation or by alternative arrangements; and c. the effect of the reduction, elimination, or relocation of the service on the ability of the elderly, low income persons, racial and ethnic minorities, women, persons with disabilities and other underserved groups to obtain needed health care.
3. The probable impact of the proposal on the overall costs of health services to the community.
4. The probable impact of the proposal on the costs of and charges for providing health services by the applicant.
5. The immediate and long term financial feasibility of the proposal.
6. The applicant’s compliance with federal and state licensure and certification requirements.
7. The quality of the health care services proposed.
8. In the case of existing health care services or facilities, the quality of care provided by those facilities in the past.
9. The relationship of the proposal to the Hawai’i Health Performance Plan, or “H2P2”

- (also known as the state health services and facilities plan).
10. The relationship of the proposal to the existing health care system of the area.
  11. The availability of less costly or more effective alternative methods of providing services.
  12. The availability of resources (including health personnel, management personnel, and funds for capital and operating needs) for the provision of the services proposed to be provided and the need for alternative uses of these resources as identified by the Hawai'i Health Performance Plan, H2P2, (state health services and facilities plan).

There are three types of certificate applications:

1. *Standard certificate application:*  
This type of application is for significant projects.
2. *Administrative certificate application:*  
This type of application is used for projects will not have a significant impact on the health care system.
3. *Emergency certificate application:*  
If an emergency situation is believed to exist, an emergency application may be filed such as those related to natural disasters.

## RULES GOVERNING MEMBER CONDUCT FOR CERTIFICATE REVIEWS

### 1. Ex parte contacts prohibited

This means that members must remember to have:

- \* No contact with the applicant,
- \* No contact with any person acting on behalf of the applicant,
- \* No contact with any person lobbying in favor or in opposition of the applicant

Exception: Public meeting reviews of the application at which discussion shall be restricted to the 12 certificate review criteria.

### 2. Conflict of interest

No member of a subarea council, a countywide review committee, the review panel, or the statewide council shall vote on any matter respecting an applicant with which the member, the member's spouse, the member's child, or the member's parent has (or within the twelve months preceding the vote, had) any substantial ownership, directorship, officership, employment, prospective employment for which negotiations have begun, medical staff, fiduciary, contractual, creditor, debtor, or consultative relationship (Hawaii Administrative Rules).

SHCC and SAC who may need clarification or advice should contact:

- o State Ethics Commission, telephone: 587-0460
- o Neighbor islanders may call the State Ethics Commission at:
  - Hawaii County 974-4000
  - Maui County 984-2400
  - Kauai County 241-6303

### 3. Certificate of Need criteria

All members' questions, comments and discussion about a certificate application shall be limited to the certificate of need criteria listed earlier in this section. By law, these are the only criteria used in reviewing an application.

## RESEARCH AND DATA FUNCTIONS

As part of its statutory functions, SHPDA collects health care utilization data. Reports are published that provide market data for use in health care and services development. Users of this data include professionals from the health care corporate development, law, accounting, marketing and advertising, academic, and media arenas and other interested individuals.

On an annual basis, SHPDA publishes a Utilization Report with data from acute care hospitals, long-term care facilities, specialty hospitals, and special treatment facilities reflecting admissions, bed days, selected procedures, and selected charges.

In 1996, SHPDA in conjunction with the Home Care Association of Hawaii designed and conducted a study on home health care. Follow-up reviews are conducted each year.

As resources permit, the Agency also conducts supplemental studies of health care services, such as, inpatient and outpatient utilization of Oahu hospitals by neighbor island residents, mammography surveys, and capacity surveys of home health agencies.

In 1996, SHPDA established a web page on the Internet. This web page contains the Agency's newsletter, updates on the Hawaii Health Performance Plan (H2P2), certificate of need application results, a listing of the Agency's publications, and hotlinks to other health organizations in Hawaii and the nation.

Visit our website at [www.shpda.org](http://www.shpda.org)

# MEMBERSHIP LIST

## Statewide Health Coordinating Council

**Mr. Andy Ancheta** is the Oahu County Operations Manager and oversees the Communication Center for American Medical Response. He holds a Master of Public Health degree and Bachelor of Arts (Zoology) degree from the University of Hawaii at Manoa.

**Mr. William G. Chung** is Vice President of Personnel & Industrial Relations at Hawaiian Tug & Barge/Young Brothers, Ltd. Formerly Chair of the Hawaii Business Health Council, he currently serves as Vice Chair of the Quality Health Alliance. He received a Bachelor's degree in Engineering from the U.S. Naval Academy at Annapolis and received additional training in nuclear reactors.

**Ms. Lili Bryan-Conant** is employed by the Hawaii Medical Service Association as Manager of Provider Relations and Contracting – Neighbor Islands. She holds Bachelor's degrees from the University of California at Santa Barbara and the University of Hawaii at Manoa. She is an active community volunteer, serving on various organizations on Kauai. Lili also serves on the Kauai Subarea Health Planning Council.

**Ms. Patty Foley** is the Corporate Director of Human Resources with Outrigger Hotels and Resorts. Her Bachelor's degree is from Western New England College, Massachusetts. Prior to joining Outrigger, Patty was with the Queen's Health Care Plan, Provident Life & Accident, Island Care and Information Processing Associates. She serves on the board of Hawaii Business Health Council and Quality Health Alliance and is a trustee for St. Andrews Priory.

**Ms. Susan Forbes** is President of the Hawaii Health Information Corporation. She graduated from Stanford University with a Bachelor's degree. She went on to obtain her Master's and Doctorate degrees in Public Health from the University of Hawaii at Manoa. She served as Vice President of Strategic Services at the Kapiolani Health Care System. She is a member of various professional and community organizations.

**Ms. Terri Fujii** is a Partner with the public accounting firm of Ernst & Young LLP where she oversees the health sciences practice. Terri holds Bachelor's and Master's degrees in Accounting from the University of Hawaii at Manoa. Among her professional and community affiliations, she is the past president of the Healthcare Financial Management Association and is a board member of Hospice Hawaii and Easter Seals Hawaii.

**Mr. David Heywood** is Executive Director, Hawaii Region, United Healthcare. He also served as Vice President at Hawaii Pacific Health; Chief Financial Officer/Chief Operating Officer at Queen's Health Plans; and in various financial and management positions at Henry Ford Health Systems. He received his Bachelor of Arts degree in Political Science from the University of Michigan and Master's in Business Administration from Wayne State University. Community services include Treasurer and Program Services Chair – March of Dimes and Treasurer - Kai Makana (ocean awareness non-profit). He is also past president and current member of the Hawaii Chapter of the Healthcare Financial Management Association.

**Mr. Wayne S. Higaki** is Assistant Vice President of the North Hawaii Community Hospital on the Big Island. He is a graduate of Kapiolani Community College with a degree in radiology technology. He has served as the Radiation Oncology Department Manager of Fresno Community Hospital and Hoag Memorial Hospital in Newport Beach, California. He is presently President of the Board of Directors at the Hamakua Health Center.

**Ms. Joanne H. Kealoha** is the Social Services Coordinator for the ILWU, Local 142. She holds a Bachelor's degree from the University of Hawaii at Manoa and a Master's degree in Social Work from UCLA. She volunteers with the Oahu Workforce Investment Board and sits on the board for Hawaii Meals on Wheels.

**Ms. Marilyn M. Kunishi** is the Chief of Nursing Services with the Veterans Administration in Honolulu. After graduating with a Bachelor's degree in Nursing from the University of Hawaii - Manoa, Marilyn earned a Master's degree in Nursing from the University of California, San Francisco. She is a member of the American Organization of Nurse Executives and of the American Business Women's Association, Imua Chapter.

**Mr. Creighton Liu** is Director of Strategic Planning and Projects for Kaiser Permanente in Hawaii. He holds a Bachelor's of Business Administration and a Master's of Business Administration from the University of Hawaii. He was a key participant with SHPDA in the first redesign steps of the Hawaii Health Performance Plan (H2P2). He is on the Board of Directors of the Academy of the Pacific. Creighton served on SHPDA's West Oahu SAC for eight years.

**Mr. Robert T. Ogawa** is the President of Ogawa and Associates. He is active in Hawaii's long term care industry. He serves as President of the Hawaii Long Term Care Association. He is a board member of AssistGuide and the Hawaii State Executive for the Assisted Living Federation of America; co-chair of the State Assisted Living Working Group; and is active with the House/Senate Special Committee on Long Term Care. Robert served as a key staffer in both Daniel Akaka's U.S. Senate Office and in the U.S. Congressman's Office.

**Virginia Pressler, M.D.** is Senior Vice President, Strategic Business Development with Hawaii Pacific Health. She held the position of Deputy Director of Health Resources at the Department of Health and previously was in private practice as a general surgeon, associate professor of surgery, and held various positions as physician executive in the healthcare community. She holds a MD degree from the John A. Burns School of Medicine; MS in Physiology; Masters in Business Administration from the University of Hawaii; Bachelor of Arts in Social Psychology from Cornell University. She is a member of several professional organizations and is active in various community agencies.

**Mr. Patrick S. Saka** is Chief Administrative Officer/Chief Financial Officer at Maui Memorial Medical Center. He is a graduate of Baldwin High School and holds a Bachelor's degree in Business Administration from the University of Hawaii at Manoa. He previously worked at Coopers & Lybrand, CPAs, and as Publisher/General Manager of The Maui News. He is active in his community and serves in leadership positions with the Maui County Council, Boy Scouts of America and Maui Country Club.

**Ms. Sarajeon A. Tokunaga** is the State AARP Coordinator, Grief and Loss Program. She is as a key member of many successful community health initiatives affecting Maui County. Sarajeon serves on the board of Hui No Ke Ola Pono, the Friends of Maui County, the Japanese Cultural Society of Maui, Hale Makua, among others. She also served on the Tri-Isle Subarea Health Planning Council for eight years.

**Ms. Patricia Uyehara-Wong** is Vice President of Hawaiian Electric Industries, Inc. and previously served as Vice President, Corporate Excellence with Hawaiian Electric Co., Inc. She held positions of Associate General Counsel, Litigation Associate, Law Clerk and Administrative Law Clerk in various organizations. She graduated cum laude in Business Administration from Yale University and earned her Juris Doctor degree from the University of Pennsylvania Law School. She is a member of the Hawaii State Bar Association and serves in various community service organizations.

**Mr. Mark H. Yamakawa** is Executive Vice President of the Queen's Health Systems and The Queen's Medical Center and President and CEO of Queen's Development Corporation. He holds a Bachelor's degree in Industrial Engineering and Operations Research from the University of California at Berkeley and a Master's of Business Administration from the University of Hawaii at Manoa. He serves as a board member of the Kalihi Palama Health Center, Hospice of Hawaii and University Health Alliance (UHA).

## Hawaii County Subarea Health Planning Council

**Mr. Thomas O. Brown** is the Director of the County of Hawaii Mass Transit Agency. He has worked with County of Hawaii Mass Transit Agency for 24 years. He worked together with the Hawaii County Subarea Health Planning Council for several years in the development of their transportation project. He received his Bachelor's degree in Public Administration from the University of Hawaii, Hilo.

**Ms. Lori Cannon-Salis** is employed at Kona Community Hospital and has held various positions (staff nurse, critical care unit; nurse manager, critical care; education director; nurse manager, emergency department; nursing supervisor, on-call). She has a Bachelor of Arts degree in Sociology, Bachelor of Science degree in Nursing and a Master's of Science degree in Nursing (MSN). She serves in many community organizations relating to her professional interests.

**Ms. Roberta Cartwright** is a Senior Account Executive with Hawaii Medical Service Association. She attended the University of Hawaii, Hilo. She is a board member of the Japanese Chamber of Commerce, Hale O Na Alii and Halau O Kalakaua. She served as past member of the Hawaii County Salary Commission, past board member of Hospice of Hilo, Hawaii Island Adult Care, American Cancer Society and Big Island Association.

**Mr. Wayne S. Higaki** is Assistant Vice President of the North Hawaii Community Hospital on the Big Island. He is a graduate of Kapiolani Community College with a degree in radiology technology. He has served as the Radiation Oncology Department Manager of Fresno Community Hospital and Hoag Memorial Hospital in Newport Beach, California. He is presently the President of the Board of Directors at the Hamakua Health Center.

**Ms. Susan B. Hunt** is the Executive Director of the Hamakua Health Center. She has a Master's degree in Health Administration from the St. Louis University and a Graduate Certificate in Gerontology from the University of Utah. She is founder and Board Member of the North Hawaii Women and Children's Services. She currently serves as President of the Board for AlohaCare and is Board Treasurer for the Hawaii Primary Care Association. Susan's management experience includes various administrative positions at Kapiolani Medical Center for Women and Children and at Intermountain Health Care in Salt Lake City, Utah.

**Mr. Duane Ilstrup** is a retired biostatistician and was an Associate Professor of Biostatistics at the Mayo Clinic in Rochester. He earned his Bachelor of Arts degree in Mathematics and Physics at Augsburg College and Master's in Science Biometry degree from the University of Minnesota. He has sat on numerous boards, made presentations at national and international meetings, performed design and analysis of randomized clinical trials on research interests, provided biostatistical consulting in various clinical areas and has an extensive bibliography.

**Ms. Irene Nagao** is a self employed fashion coordinator for Weekenders. She is also Coordinator of Business Education Partnership. Active in her community, Irene is a board member of Junior Achievement, board member and Youth Council Chair of the Workforce Investment Board, Second Vice President of the Zonta Women's Club and Education Chair for the Japanese Chamber of Commerce and Industry of Hawaii.

**Mr. Paul "Scotty" Paiva** recently retired as the Battalion Chief with the Hawaii County Fire Department and is a Lieutenant Commander of the U.S. Coast Guard Reserve. He is currently working for W. M. Keck Observatory as a night attendant. In 1993, he was awarded Firefighter of the Year. He is certified as a Paramedic by the National Registry of Emergency Medical Technicians and as Mobile Intensive Care Technician by the State of Hawaii. He serves as an Assistant Instructor at the Hilo Hongwanji Judo club and as a First Aid Instructor for the Boy Scouts.

**Mr. Alan R. Parker** is a 34-year veteran of government service. He started his career as the first Director of the Retired & Senior Volunteer Program in 1972, and managed the initial development of the Nutrition and Senior Employment Programs. He served a short time as Assistant Operations Director with the Elderly Activities Division of the Department of Parks and Recreation and later served as Deputy Director of the entire Department from 1990 to 1992. He held the position of Planner with the Hawaii County Office of Aging for a total of 23 years, and is currently the Director of the Hawaii County Office of Aging, a position he has held since April, 2001. He has a Bachelor's degree in Sociology from the University of Hawaii at Hilo.

**Mr. Karlson Pung** is Paramedic and Operations Manager for American Medical Response in Hilo. He attended the University of Hawaii, Colorado Audio Institute and Kapiolani Community College. Karlson is also a self-employed musician. He is active in his community.

**Ms. Juliette M. Tulang** is employed by Hawaii Community Foundation as a Foundation Associate on the Island of Hawaii. She is a graduate of Honokaa High School and received her Bachelor's and Master's degrees from Linfield College in Oregon. She had a career with the Hawaii County Department of Parks and Recreation and retired as the Department's Director in 2000. Julie is active in various professional and community organizations and has received numerous awards for her work.

**Ms. Gail Walker** is currently the Clinic Manager of the Hilo Kaiser Permanente Clinic. Prior to joining Kaiser, she was the Executive Director of Hamakua Health Center; Director of Nursing at Kapiolani Women & Children, and a Weinberg Foundation Fellow. She graduated from the Kaiser Foundation School of Nursing in 1973. Community service includes serving of the boards of Hamakua District community organizations. She currently is working with East Hawaii Coalition for the Homeless and the Hawaii Island Adult Day Care.

## Tri-Isle Subarea Health Planning Council

**Ms. Julie A. Clark-McGee** is a nurse educator at the nursing program at Maui Community College. She has a Masters of Nursing degree and has been a national board member with the American Nurses Association.

**Ms. Denise L. Cohen** has been a nurse on Maui for over 25 years. She currently is an Assistant Professor of Nursing in the Maui Community College's Nursing Program. In addition she manages the MCC health center and provides services as a nurse practitioner. She is past vice-president in the Hawaii Nurses Association. She has served on the American Lung Association Board, Maui Aids Foundation Board, The Hawaii State Coordinating Council on Deafness and Hard-of-Hearing and The Hawaii Center for Deaf and Blind Advisory Board. She has also been active in Scouting and was a cub scout den leader for 10 years. Currently, Denise is pursuing a Ph.D. in Nursing through University of Hawaii, Manoa.

**Mr. Glenn Izawa** is a Social Worker with the Hawaii Department of Health-Adult Mental Health Division on Molokai. He has a Master's degree in Social Work from the University of Hawaii, Manoa. Glenn is a member of the National Association of Social Workers, board member of the Molokai Health Foundation, Board Chairperson of the Molokai Community Services Council and of the Selective Service Board.

**Mr. Curt S. Morimoto** is the Paramedic Operations Manager for American Medical Response ambulance service in Maui County. He was born and raised on the Big Island and graduated from St. Joseph High School in Hilo. He holds a Bachelor of Science degree from Seattle University. His paramedic background goes back to 1976. He served five years as a commissioner of the Maui County Department of Fire and Public Safety, ending in March 2004. Currently, he serves as a Liquor Commissioner for the Maui County Department of Liquor Control. He also is a child passenger safety technician and instructor.

**Mr. John Ornellas** is the Property Manager for Castle & Cook Resorts on Lanai. He attended San Diego State University and National University. Besides being the Chair of the Tri-Isle SAC, he is the Chair for the Lanai Community Benefit Fund, a member of the Maui County Police Commission, Coalition for a Drug Free Lanai board member, a past president of the Lanai City Lions Club and other community advisory groups. He is very active with the Lanai High & Elementary School. He is certified in purchasing management.

**Ms. Valerie L. Simonsen** is a Doctor of Naturopathy with the Makana Lani Healing Center in Wailuku, Maui. She received her doctorate from the National College of Naturopathic

Medicine, Portland, Oregon; Bachelor of Science in Biology from Montana State University; Emergency Medical Technician from Southwestern Montana. She has Naturopathic Physician licenses for the States of Hawaii and Montana. Her professional interests are varied in alternative health care with memberships in several professional organizations.

**Ms. Elaine J. Slavinsky** is a nurse and currently serves as the Program Coordinator at the Maui office of the Alzheimer's Association – Aloha chapter. She worked at Maui Memorial Medical Center for 21 years, including 6 years as the Director of Nursing. Elaine was Clinical Director at Hospice, Maui, for 2 years. She is a lecturer at Maui Community College in the Nursing Division. She earned her Master's degrees in both Public Health and Education from the University of Hawaii. She also has a Bachelor of Arts degree in Political Science from the University of Massachusetts. She received her Associate degree in Nursing from Massachusetts Bay Community College. She was awarded Hawaii Nurse of the Year in 2001.

## Honolulu Subarea Health Planning Council

**Mr. William “Speedy” Bailey** is Manager of Marketing and Business Development at American Medical Response and holds a Bachelor’s degree in Biology and Psychology from Occidental College. He is a very active volunteer and serves on various organizations relating to his professional and community interests. He was an active member of the Statewide Health Coordinating Council for eight years.

**Ms. Kathleen Delahanty** is the Director of Client Services at the Hawaii Disability Rights Center. She holds a Bachelor’s degree from Emmanuel College and attended Harvard University for a Master’s degree in Economics. She serves on various community and professional organizations. Kathleen is the co-facilitator of the Behavioral Health Chapter of the Hawaii Health Performance Plan (H2P2).

**Ms. Jennifer Diesman** is the Manager of Government Relations for Hawaii Medical Service Association. She has a Master’s degree in Public Administration from the University of Wisconsin-Madison and also attended Oxford University. She was the communications director with Rosehill and Associates, a senior program manager with Hawaii’s Alternative Fuels Task Force, and served in the Executive Office of the State of Wisconsin. She is a volunteer guardian ad litem – child advocate, a volunteer with Parents and Children Together and the Good Neighbor Store, 2001.

**Ms. Mary Dixon** is a retired social worker from the Executive Office on Aging, Department of Health. She has a Bachelor’s degree in Psychology and a Master’s degree in Social Work. Mary has spent a significant portion of her professional career working with older adults and actively participates in various community and professional organizations.

**Ms. Joan Dobbs** is a specialist with the Human Nutrition, Food and Animal Sciences, University of Hawaii, Manoa. She graduated with a PhD from University of California-Davis. She is a member of numerous nutrition and culinary organizations and has many credits for nutritional publications and medical productions.

**Ms. Pamela Hinsdale** is a Certified Public Accountant and Financial Director with the Kaiser Health Plan. She was a graduate of Punahou High School and holds a Bachelor’s degree from the University of Southern California. Prior to joining Kaiser Health Plan she worked for Touche, Ross and Company, which is now known as Deloitte and Touche.

**Mr. Emmet White** is President and Chief Executive Officer for Arcadia Retirement Residence. Licensed as a Nursing Home Administrator, he also qualifies as an Assistant Living Administrator. In 1971 he graduated from College of William and Mary with a J.D. Emmet is an active member in the community serving on boards of long-term care programs and as an Ombudsman for the National Committee for Employer Support of the Guard and Reserve.

## West Oahu Subarea Health Planning Council

**Mr. David J.W. Chang** works at Hawaii Medical Service Association in their AVP Business Integration and Intelligence Services. He has a Bachelor of Science degree in Electrical Engineering from the University of Hawaii, Manoa. David has been involved in support and leadership positions at various school organizations in the Moanalua Elementary, Intermediate and High School Complex as well as community improvement organizations in the Kalihi-Palama area.

**Ms. Joyce O'Brien** is the Associate Director of the Waianae Coast Comprehensive Health Center. She has a Master's degree in Public Health from the University of Hawaii. She has also served as WCCHC's Health Education Director and HIV Project Coordinator. Active in her community, she is a past board member of the Waianae Coast Coalition, Ke Ola Mamo and the Waianae Coast Day Care Center.

**Inam Ur Rahman, M.D.** is an Internal Medicine physician in private practice in Honolulu and Ewa Beach. He is founder of the Diabetes Clinic dedicated to prevention, early diagnosis, education and treatment of diabetes. He is also President of the Hawaii Medical Association. He is the host of a weekly radio program "Healers of the New Millennium".

**Mr. Frederick Shaw** is the Senior Analyst of Medical Economics for Kaiser Permanente. He held positions of financial analyst, database analyst, information center manager and financial manager in various health care organizations. He has Master's of Business Administration and Bachelor of Sciences degrees from California State University. He has held key positions in many community organizations, especially in the Waianae area.

## Windward Oahu Subarea Health Planning Council

**Mr. Greig E. Gaspar** recently served as the Executive Director of Angel Network Charities, Inc. overseeing their programs for the homeless. He worked at Waimanalo Health Center for eight years as a teen health project coordinator and marketing specialist. He holds a Bachelor's degree in Education from the University of Hawaii.

**Mr. Christopher J. Lutz** is the Health Care Administrator for the Windward Area Clinics of Kaiser Permanente. He has a MBA degree from Chaminade University and a Bachelor's in Industrial Engineering from UC-Berkeley. He served as project management engineer in the Hawaii Region and management engineer with Kaiser Permanente in Oakland, California. Since 2003, he has been the President of the Tantalus Community Association, and is a regular participant in the quarterly Tantalus Work Days to improve the Tantalus environment and its impact on the Ala Wai watershed.

**Mr. Gregg Oishi** is the Senior Vice-President and Chief Operating Officer of Kuakini Health System. He received his Bachelor's degree from the University of Hawaii, and has been a noted member of Hawaii's healthcare industry, serving as the past President of the Healthcare Financial Managers Association-Hawaii Chapter and the past Chairperson of the Healthcare Association of Hawaii's Acute Care Reimbursement Committee.

**Ms. Bonnie Lee Pang** is an assistant Vice President at Marsh managing services for all aspects of employee benefit programs. Her work focuses on creating effective cost containment options. She received her MBA from the University of Phoenix in Honolulu and her BA in International Relations from the University of Redlands in California. She is a member of the Hawaii Business Health Council.

**Mr. Christopher Paul Sibley** is a Business Relationship Manager for Hawaii Medical Service Association (HMSA). He has a Bachelor of Science degree in Finance from Louisiana State University and a Masters in Business Administration from University of San Francisco. Paul has worked in banking, technology, and real estate. He is involved with community activities including HMSA Community Events, Na Ala Hele Trail Restoration Projects, and Make-A-Wish Foundation.

## Kauai County Subarea Health Planning Council

**Ms. Lili Bryan-Conant** is employed by the Hawaii Medical Service Association as Manager of Provider Relations and Contracting – Neighbor Islands. She holds Bachelor's degrees from the University of California at Santa Barbara and the University of Hawaii at Manoa. She volunteers with the Home Care Advisory Committee, American Heart Association, Kapaa Middle School, PTSA, Kauai Dental Health Task Force, and Kauai Rural Health Association.

**Mr. Alan R. Kimura** is employed by the Princeville Corporation. He attended Kauai Community College. He is active with community coaching soccer and basketball and is a member of the North Shore Community Planning Association for Princeville. Alan was recognized as Employee of the Quarter at Princeville Corporation.

**Mr. Zachary Octavio** is a Paramedic and Operations Manager for American Medical Response on Kauai. He is a graduate of Kapiolani Community College where he received an Associate Degree. Zachary is active in the community. He provides paramedic medical support to the Kauai Pop Warner Association and is a car seat technician for the Kauai Keiki Injury Prevention Coalition.

**Mr. Trinidad Raval** recently retired from his Research Technician job with the University of Hawaii College of Tropical Agriculture and Human Resources. He is a graduate of the University of the Philippines with a Bachelor's degree in agriculture and attended the Northwestern College of Law. Currently, Trinidad is active in his community and serves on various organizations including the Kauai Filipino Community Council.

**Ms. Elizabeth Ubay** is the Human Resources Manager for the Princeville Corporation. Ms. Ubay holds a Bachelor's degree in Business Administration from Chapman University in Orange County, California. She also served in the United States Army Reserve from 1985 – 1995. In 1999, Elizabeth was awarded the Manger of the Year Award from Princeville Corporation. She is active on various community organizations.

**Mr. Stanley Yates** was a Kauai Program Specialist with the Disability and Communication Access Board until recently. He has Bachelor's degrees in Microbiology and Chemistry and a Master's degree in Biochemistry from the University of Washington. Stanley serves as board president of the Hemophilia Foundation of Hawaii and a board member of the Hawaii Centers for Independent Living.